Better TOGETHER
Mission
The mission of the Bay Area Community Foundation is to fulfill a wide array of donors’ charitable wishes throughout Bay and Arenac counties by building permanent endowment funds and serving as a leader for community improvement through effective grantmaking and collaboration.

Vision
The Bay Area Community Foundation will be the Bay Area’s leading philanthropic resource to improve the overall quality of life throughout our community.

BACF Staff
Diane Fong – President & CEO
Sue Jensen – Finance Director
Lisa Bourdon-Krause – Donor Relations Officer
Renee Aumock – Senior Program Officer
Joni King – Program Officer
Kirsten McIlvenna – Communications Program Officer
Aaron Faist – Program Officer
Kacie Hugo – Administrative Associate
Dear Friends and Supporters,

Better together represents the thousands of donors who have come together in support of Bay and Arenac counties. This support has resulted in $42 million in endowed assets, a number that is significant because of what it allows us to do—build a vibrant community. These funds are not from one person, family, or company. They represent the generosity of all of you who are united by a commitment to our community.

With your support, BACF has invested more than $38 million over the years in grants and scholarships to help our area thrive. We are better together. In 2017, the Bay Area Community Foundation awarded more than $1.68 million, including 325 grants to local nonprofits and more than $450,000 to local students pursuing continued education.

Your contributions have improved the quality of life in Bay and Arenac counties in 2017 by:

- Leading a comprehensive effort to build STEM (science, technology, engineering & math) strength in area schools as a means of powering community prosperity
- Improving water and habitat quality in rivers by reducing sediment and restoring fish passage
- Preserving our local history by restoring important historical buildings
- Providing new opportunities for individuals with disabilities to participate in endurance races for the first time thanks to a new running chair
- Improving writing skills with a new community writing center
- Purchasing diapers, wipes, and baby supplies for families in need
- Offering specialized training opportunities for those who care for people with dementia
- Promoting fine and performing arts in Bay and Arenac counties — mural projects, performances, art classes, and camps, just to name a few
- Upgrading amenities at local parks throughout the area
- Outfitting low-income children with new clothes and shoes as they embark on a new school year

Together with our board of trustees and staff, we are just temporary stewards of an extraordinary community asset. Thank you for your trust in us and for allowing us the opportunity to connect you to the causes you care about.

We hope you will let us help you put your money where your heart is in the coming year.

Your gift.
Your dream.
Your legacy.
OUR community.

Better together,

Diane Fong
President & CEO

Richard Milster
2017-2018 Chair

Bay Area Community Foundation

2017-2018 Board of Trustees

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Gambrell Milster and Associates, PLC

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Community Volunteer

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DM Consulting Services, LLC

Guy Moulthrop
Moulthrop-Cliff, Inc.

Douglas Newcombe
Community Volunteer

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McLaren Bay Region

Hon. Karen A. Tighe (ret.)
Community Volunteer

Dee Dee Wacksman
Community Volunteer

Jeremy Walraven
The Dow Chemical Company

Jeff Yantz
Edward Jones
In 2017, the Bay Area Community Foundation invested more than **$1.68 million** in Bay and Arenac counties. This includes **325 grants** that were awarded to area nonprofits totaling **$1.22 million**.

### 2017 Grantees

#### Arts & Culture
- Arenac County Historical Society
- Bay Arts Council
- Bay City City Hall Maintenance and Restoration Fund
- Bay City Players
- Bay County Historical Society
- Bay County Vietnam Veterans Monument Committee
- Catholic Community Foundation of Mid-Michigan
- Friends of the Arenac Heritage Route Authority
- Friends of the Pere Marquette Depot Historical Society of Bay County
- Midland Center For the Arts
- Mid-Michigan Children's Museum
- Northeast Michigan Arts Council
- Pinconning Bandshell Endowment Fund
- Saginaw Valley Naval Ship Museum Designated Fund
- Society for Restoration & Preservation of Masonic Temple Bay City
- State Theatre of Bay City
- Studio 23/The Arts Center

#### Community Initiatives
- Arenac County Historical Society
- Au Gres-Sims-Whitney Fire & Rescue Authority
- Bay Area Chamber of Commerce Foundation
- Bay City Department of Public Safety
- Bay City Public Safety Technology Designated Fund
- Bay County Habitat For Humanity
- Bay County Library Designated Fund
- Bay County Veteran's Council
- Bay Veterans Foundation
- City of Au Gres
- Coats for Kids
- Do-All, Inc.
- Friends of the Arenac Heritage Route Authority
- Good Samaritan Rescue Mission of Bay City
- Humane Society of Bay County
- Mid Michigan Community Action Agency
- Nate & Mary Ida Doan Santa House
- Pinconning Area Emergency Food Pantry
- Pinconning Bandshell Endowment Fund
- Riverview Discovery Island
- Saginaw Community Foundation
- Saginaw Valley State University

#### Education & Youth
- Adoption Option
- All Saints Central High School
- Arenac County Scholarship Fund
- Au Gres-Sims School District
- Bangor Township Schools
- Bangor West Elementary School
- Bay Area Catholic Schools
- Bay Area Chamber of Commerce Foundation
- Bay Area Lacrosse
- Bay Arenac Intermediate School District
- Bay City Central High School
- Bay City Department of Public Safety
- Bay City Public Schools
- Bay City Public Schools Co-Op Fund
- Bay City Western High School
- Bay City Western Middle School
- Bay County 4-H Designated Fund
- Bay County Department of Health and Human Services
- Bay County Historical Society
- Bay County Hockey Association
- Bay-Arenac Community High School
- BaySail
- Big Brothers Big Sisters of the Great Lakes Bay Region
- Boys & Girls Clubs of Great Lakes Bay Region
- Children's Dyslexia Center
- Bay City Community United Methodist Church
- Dance Rage, Inc.
- Delta College
- Delta College Foundation
- Dictionary Project
- Dow Bay Area Family Y
- Essexville-Hampton Public Schools
- Girls on the Run of Central Michigan
- Grace Adventures
- Great Lakes Bay College & Career Resource Center
- Handy Middle School
- Imagination Library Designated Fund
- John Glenn High School
- Kolb Elementary School
- Linsday Elementary
- Linwood Elementary
- Literacy Council of Bay County
- Mackensen Elementary
- Mayor’s Scholarship Fund
- McAlear Sawden Elementary
- Michigan Center for Construction Education & Research
- Mt. Pleasant Discovery Museum
- Northern Bay County Scholarship
Optimist International Foundation
Pinconning Area Schools
Pinconning High School
Rotary Club of Bay City Foundation
Saginaw Township Community Schools
Saginaw Valley State University
Saginaw Valley State University Foundation
Salvation Army
St. Michael Catholic School
Standish-Sterling Community Schools
State Theatre of Bay City
Sterling Area Health Center
Tri-City Nets
Underground Railroad, Inc.
United Methodist Women
United Way of Bay County
Washington Elementary School Youth Advisory Endowment Fund

Environment
Arenac Conservation District
County of Bay
Friends of Bay City State Recreation Area
Huron Pines Resource Conservation and Development
Saginaw Basin Land Conservancy
Saginaw Bay Resource Conservation and Development Area, Inc.

Health & Wellness
Ann & Robert H. Lurie Children’s Hospital of Chicago Foundation
Bangor Township Fire Department
Bay Area Lacrosse
Bay County Child & Senior Citizen Center
Bay County Health Department
County of Bay
Cure SMA
Dow Bay Area Family Y
Good News Ministries Lutheran Church
Lions of Michigan Service Foundation, Inc.
Mackensen Elementary
McLaren Bay Region
Pulmonary Hypertension Association, Inc.
Standish-Sterling Community Schools
Sterling United Methodist Church
Toni & Trish House

Human Services
Adoption Option
Arenac Opportunities, Inc.
Bangor Township Fire Department
Bay Area Women’s Center
Bay Arenac Behavioral Health Authority
Bay County Department On Aging
Bay County Emergency Food Pantry Network
Big Brothers Big Sisters of the Great Lakes Bay Region
CAN Council Great Lakes Bay Region - Bay County
County of Bay
Disability Network Mid-Michigan
Disability Services Resource Center
Do-All, Inc.
Dow Bay Area Family Y
Fish Tales, Inc.
Foster Closet of Michigan - Bay County Branch
Good Samaritan Rescue Mission of Bay City
Habitat for Humanity
Lions of Michigan Service Foundation, Inc.
McLaren Bay Medical Foundation
New Dimensions
One Hundred Club of Bay County
Pinconning Area Emergency Food Pantry
Salvation Army
Survivors of Suicide
Toni & Trish House
United Way of Bay County
Westminster Presbyterian Church
YWCA Great Lakes Bay Region

Recreation
Bay Area Chamber of Commerce Foundation
Bay City Rowing Club
Bay Community Tennis Association
Bay County Child & Senior Citizen Center
Bay County Fair and Youth Exposition
BaySail
Carroll Park Designated Fund
Community Foundation for Northeast Michigan
Fish Tales, Inc.
Friends of Bay City State Recreation Area
Great Lakes Bay Regional Trail Designated Fund
John Glenn High School
Muscular Dystrophy Association
Nate & Mary Ida Doan Santa House
Saginaw Basin Land Conservancy
Saginaw Bay Community Sailing Association
Saginaw Valley Zoological Society
Spray Park Designated Fund
State of Michigan - Bay City State Recreation Area
The Little Forks Conservancy, Inc.
Underground Railroad, Inc.
Walleyes for Warriors, Inc.
YWCA Great Lakes Bay Region
Bay Area Community Foundation’s Youth Advisory Committee and Community Initiative Fund granted to Saginaw Valley State University’s Writing Center to create opportunities available to the entire community. Housed at Bay County’s Jack and Alice Wirt Public Library in downtown Bay City, the Bay Community Writing Center offers free one-on-one tutoring sessions and special workshops to individuals of all ages and backgrounds.
Community members of all ages and backgrounds now have free access to one-on-one tutoring sessions and group workshops aimed at improving their writing. Individual sessions focus on any form of writing, and workshops focus on topics such as scholarship essays, résumés and cover letters, and creative writing. Tutoring sessions and workshops are available twice a month at Bay County’s Jack and Alice Wirt Public Library in downtown Bay City.

Since it opened in September, the center has already provided 57 individual tutorial sessions and serviced 33 individuals through workshops.

“Since we know that writing is such an important skill—both professionally and personally—I am pleased that this community writing center is able to be a part of the Bay Area,” said Helen Raica-Klotz, SVSU’s Writing Center director.

Those in the community, too, see the center as a valuable asset. One said, “You are a great service—so glad to have you here in Bay City!” And another commented, “The feedback my tutor gave me was so helpful.” Yet another wrote, “You opened doors.”

According to the most recent National Center for Education Statistics report, 8% of the Bay County population lacks basic literacy skills, and 14% of adults are illiterate. The Literacy Council of Bay County does important work with increasing residents’ reading ability, but until now there hasn’t been an organization focused specifically on writing.

Bay Area Community Foundation’s Community Initiative Fund and Youth Advisory Fund granted a combined total of $16,775 to fund this pilot program for two years.

This writing center is only the second community writing center in Michigan. The first opened in Saginaw in 2015 through SVSU’s Writing Center and is funded by Saginaw Community Foundation.
Listed on the National Registry of Historic Places, Omer’s Ye Olde Courthouse has withstood a tornado, two devastating fires, a heavy flood, and a disastrous ice storm. It’s a piece of local history that the community is very proud of, and a group of dedicated volunteers has stepped up to ensure it will always withstand the test of time.

In 2004, the Arenac Historical Society purchased the building, and its volunteers work hard to fundraise for its current maintenance through rummage sales, bake sales, and the like. But for its future, the historical society wanted a more permanent plan in place.

“We want to make sure that after our core group of volunteers is gone, there will be funds available to maintain it,” said Brenda Matt, a committee member for the courthouse.

Three years ago, a designated fund for the courthouse was started at Bay Area Community Foundation with a gift of only $1,000. Since then, the fund has grown to more than $57,000. This is all thanks to the hard work and vision of this group of volunteers. Because the fund is endowed, it continues to earn interest each year and, with diligent financial management by BACF, will continue on forever.
Each year, the group helps grow the fund for the future by participating in Give Local Bay, BACF’s 24-hour fundraiser for nonprofit funds. In 2017, they raised more than $8,500 during the event. But what is even more impressive than the total dollars raised is the number of donors they get involved. With gifts from 83 individual donors, it is truly a testament to how as a community, we are better together.

“For those who haven’t seen the courthouse yet, we’d love to show it to you,” said Joann Gulau, an active fundraiser for the building. “It’s a great piece of history, and we want to make sure it is preserved.”

Arenac County Historical Society received a $10,000 grant in 2017 from the Maser Historical Preservation Fund at BACF to wash, repair, and paint the siding of the courthouse.
Post-secondary education is essential to the economic wellbeing and growth of our region. To help prepare residents of the Great Lakes Bay Region for the future, the Bay Area Community Foundation offers two initiatives to assist community residents in pursuing education beyond high school: the Bay Commitment Scholarship Program and the Great Lakes Bay College & Career Resource Center. Both of these programs work to increase college awareness and student readiness and success by providing information, mentoring, and needed resources such as financial support through scholarships.

From 2011 to 2017, the Great Lakes Bay College & Career Resource Center’s outreach and advising programs have been offered to thousands of individuals looking to further their education or career.

Continuing education benefits the person, the vibrancy of the area’s economy, and the quality of life for all members of the community. Post-secondary education is a necessity, not a luxury.

Help grow our community by degrees!

In 2017, the Bay Area Community Foundation invested more than $1.68 million in Bay and Arenac counties. Nearly $460,000 was invested in our local students pursuing continued education, including $186,000 in Bay Commitment Scholarships to first-generation college students and 371 donor sponsored scholarship awards.

Great Lakes Bay College & Career Resource Center

Post-secondary education is essential to the economic wellbeing and growth of our region. To help prepare residents of the Great Lakes Bay Region for the future, the Bay Area Community Foundation offers two initiatives to assist community residents in pursuing education beyond high school: the Bay Commitment Scholarship Program and the Great Lakes Bay College & Career Resource Center. Both of these programs work to increase college awareness and student readiness and success by providing information, mentoring, and needed resources such as financial support through scholarships.

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Help grow our community by degrees!

The Great Lakes Bay College and Career Resource Center helped Forest Bradley to prepare for and take his GED test so that he could become a firefighter.
Bay Area Community Foundation manages more than 175 scholarship funds that honor loved ones, inspire young leaders, and invest in our community’s future. Scholarships are available for individuals from Bay and Arenac counties in all stages of their academic career.

Starting with a single scholarship award of $300 in 1985, Bay Area Community Foundation’s scholarship program has now grown to award $273,744 in 2017 to hundreds of students working toward their continued education.

Donor Sponsored Scholarships

$273,744 awarded
227 students

Bay Commitment Scholarship

$186,000 awarded
93 students

Created by a vision to provide opportunity and to drive our area’s economic prosperity, the Bay Commitment Scholarship program awards $2,000 for up to 100 students annually. These students are first-generation college students (neither parent who the student lives with has a bachelor’s degree) seeking a certificate or degree at Delta College or Saginaw Valley State University. Our community’s commitment to these students today is a commitment to our community’s future tomorrow.
“There is no better gift than the gift of education.”
- Carolyn Wierda
Carolyn Wierda has always been passionate about education, emphasizing that it’s the best gift you can offer someone. As the Bay City Public Schools superintendent, Carolyn was asked to be a part of the planning process for the Bay Commitment Scholarship. This award was set up ten years ago by community leaders to financially assist first-generation college students attending either Delta College or Saginaw Valley State University.

Upon Carolyn’s retirement in 2009, she was honored with a surprise gift from the community in the form of the Carolyn Wierda Bay Commitment Fund, one of several funds that sustains the Bay Commitment Scholarship program. The fund was created, not from one donor with significant financial resources, but instead from the collection of many donations together.

“This fund is truly a story of how important Bay Commitment is to the community,” she said. “It has been driven by caring and education-minded individuals.”

Now, Carolyn adds to her fund as she is able and has a vision for the Bay Commitment Scholarship to be fully endowed and secure for the future. She says that it opens doors for a bright future for first-generation students and also drives our local economic prosperity.

“Bay Area Community Foundation is an organization that not only supports current initiatives, but also uncovers opportunities for the future,” she said. “Bay Commitment falls right in line with that, and I’m so grateful this fund was started in my honor.”

Since its inception, the Bay Commitment Scholarship has awarded $2 million to first-generation college students attending Delta College or Saginaw Valley State University.
Our Funders Society

The following cumulative recognition levels have been established to honor our generous supporters. Contributions represent those made to the Bay Area Community Foundation through December 31, 2017.

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Visionary

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Standish Area Chamber of Commerce
Standish Family Dental Center
Standish Milling Company, Inc.
William and Shirley Stange
Thomas Stanton
State Farm Insurance Company - Mobills P. Shankool
State Rep. Jason Wentworth, District 97
State Theatre of Bay City
Dennis and Rosanne Stawowy
Sterling Area Health Center
Floyd Stevens
Brian Eggers and Lindsay Stevens
Eggers
Stevens Worldwide Van Lines, Inc.
James Stoddard
John and Lauren Stolt
Michael Stoner
Amy Stothard
Dean and Cheryl Stratton
Ariene Strammer
Richard and Wanda Stringfield
Strohkirch, LLC
Brandon Strong
GJ Sukowski
Timothy and Catherine Sujkowski
Michael Sulforo
Sunrise Family Credit Union
Sunrise Motors, Inc.
Sunrise Print Communications, Inc.
T. J. Schmidt & Company, LLC
TJR McGaegg, Inc.
Beryl Tarrant
Amir and Carol Tata
Richard and Roberta Taylor
LaLand and Linda Techlin
Andreas and Tracy Teich
Rex Thatcher

Robert and Judy Thomas
The Margaret Thompson Trust
Three Rivers Corporation
Dennis and Joanne Tibble
Gertrude Tirmm
Tim's Cabinet Shop, Inc.
Patricia and Danyel Tobin
Evelyn Toddtenhagen
The Trading Post
Patrick and Anne Trahan
Mark and Maria Trahan
Erika Trapp
Paul and Luann Travis
Treasures Forever
Thomas Trelewski
Jeremy and Karen Tremble
Ralph Trepkowski
Tri-Star Trust Bank
Ruth Tulloch
Turkey Roost
Twining Food Market
David Tyler
Dorothy Tyler
United Church of Christ
United Way of Bay County
United Way of Midland County
Up North Store - Standish
Valley Carpet, Inc.
Richard and Janet Van Akker
John and Phyllis Van Laan
Mark and Maureen Vanderberg
Ward and Jeanne VanDerwill
Louise VanSickle
Vantage Plastics
Rich Vantol
Ruben Vaughn III
Mary Ellen Vaydik
Samantha Venturi
Michael and Diane Vieau
George Viele
Jim Vietti
Donna Vinnam
Richard and Melanie Vollbach
Richard and Edith Wackman
Gregory and Catherine Wagner
2017 Donors

Gretchen Wagner
Michael Wagner
Joan Waits
Pam Walker
Walker Agency, Inc.
Gordon and Joan Wall
Richard Wall
Jeremy and Tashia Walraven
Brett and Shawna Walraven
Joshua Wardynski
Warner Norcross + Judd
Susan War
Thomas and Catherine Washabaugh
Charles and Betty Washburn
Craig and Marlene Wayner
Lynne Weaver
Ted and Carolyn Wedepohl
Michael and Barbara Wegener
Walter and Carol Weinlander
Weinlander Fitzhugh
David Weiss
Erin Weiss
Bruce Weiss
Nancy Weller
Wells Fargo Advisors, LLC
Carl and Katherine Werner
John West
West-End Dairy, Inc.
Ronald and Marie Phyllis Wetters
Michelle Lee Wexler
Kathleen Whalen
Wheeler’s Restaurant, LLC
Gregory Whitaker
Jett W. Whitehead
Whites Beach Tavern
Lee and Carolyn Wierda
Roland and Lucille Wiesenauer
Dale Wiess
Robin Wiess
Betty Wilkins
Jerry Willette
Jennifer Williams
Williams Cheese Co.
Sheree Wiltsie
Wiltsie Insurance Agency, Inc.
Kevin Wing
Mark Winslow
Robert Winters
Randy Winters
Dena Wirt
Douglas and Victoria Wirt
Bernard Wisniewski
David Witucki
Thomas and Kay Witucki
WKJC - Tawas
Wolgast Corporation
David Woodman
Bob and Judith Woolley
Carol Wright
William and Carol Wright
Jeff and Erin Yantz
Jerome and Dianne Yantz
Gary and Cathleen Yaros
York Repair, Inc.
Jesse and Florence Young
Rodney and Deanna Zapolski
Judith Zawislak
Charles and Wanda Zenzen
Lisa Zettle
2017 Memorials

Aldric Belchak
Jean Alvesteffer
Jo Ellen Anschuetz
Mary Ann Antcliffe
Dean Arbour
Roger A. Bales
Trudy Beckmann
Kathleen Ann Bivins
Walter Arnold Blumer
Katherine M. Borrello
Richard Bowen
Bonnie Brennan
Shirley Burtch
Dean Busenbark
Richard Case
Jacquelin Cavanagh
Jeannette Irene Chesny
Alvin Chevalier
JoAnn Jobe Clark
Carrington Beach Day
Arthur DeWeele
Eleanor A. Dinsmore
Ruth Donnelly
Rudolph “Rudy” H. Eichstaedt
Mary Ellery
David J. English
Donald Fales
Ronald Falkner
Mildred M. Ferrio
Cornelia Follis
Marilyn Francis
Donald Franke
Bennie Gibson
John Gibson
Leona Gielda
Harry P. and Josephine S. Gill
Ellen Joan Gillings
Joseph Goodroe
Meade Gougeon
Christina M. Goyett
John H. Goyett
Raphael Grills
Holly Ann Hackborn
Dennis Haut
Shirlee Horen
Bruce R. Ireland
Raymond E. Johnson
Ernest W. Jordan, Jr.
Terry Kanary
Stephen Keenan
James Kent
Monica Jane King
Shirley Klida
Bernice A. Kling
Thomas Knight
Edward Kurth
Catherine Kay LaBreck
John Lafeldt
James C. LaPrairie
Melvin Lederer, Sr.
Barbara Livingston
Douglas J. Luczak
Patrice Ludwig
Terry Lynch
Rita Malenson
Marianne G. Martin
Robert McKinley
Charles Naylor
Lynne Mary “Penny” Nickles
Rose Oliver
Beth Pawlak
James Pergande
Roger Petri
Gary Petrimoulx
Mary Phelps
Rosemary Navarre Pope
Emilee Ann Prime
Barbara Jean Provo-Smith
Elaine Pula
Helen Pula
Jacqueline Richardson
Scott Rosenberg
Theodore Salgat
Beverly Schairer
Lester & Jack Sebald
James R. “Sam” Seifferly
Richard Shaw
Frances Sheeran
Clarence D. Somers
Richard Somers
Jonathan Stauffer
Arlene Stodolak
Sgt. Maj. Thomas J. Strzelecki
Margaret “Peggy” Sullivan
Carl Tacey
David M. Tarkowski
Andre Toth
Kenneth R. Van Tol
Ann Marie Voss
Christian A. Walter
Robert “Bob” White
Thomas Williamson
Ina Wilson
Sharon Wilson
Donna L. Wiltse
Mary Ann Wisniewski
Dawn Woolwine
Steve Wirt
John Chalmer “JY” Young

2017 Honorariums

Lynn Abbs
Jean Alvesteffer
Arenac Community Fund Committee Members
Kathy Baekl
Aldric Belchak
Richard J. Case
Doug & Susan Herringshaw
Cal leuter
Karl leuter
Pam Jaskiewicz
Margo Pawlak
Patrick Pawlak
Mrs. Karen Rockwell
Rick and Karen Rockwell
Mark Rosenbluth
Dan Royal
Tom & Deb Schoenborn
Arliene Stremling
The Wirt Family

The Wirt Family was honored with the 2017 Peggy Rowley Community Enrichment Award for their outstanding commitment to this community.
Unrestricted Funds
Gives BACF the ability to respond to our community’s most pressing charitable needs and promising opportunities.

Field of Interest Funds
Supports particular interest areas, program initiatives, causes, or geographic areas.

Donor Advised Funds
Allows donors to be actively involved in the grant-making process.

Nonprofit Funds
Sustains a specific nonprofit for the future and can be established by individuals or organizations.

Scholarship Funds
Provides financial support for students pursuing continued education.

Guiding Focus: 2016 - 2018
BACF’s Guiding Focus is designed to achieve the Foundation’s mission to fulfill donor wishes, build endowment funds, and serve as a leader in Bay and Arenac counties. The Guiding Focus is intended to provide flexibility to respond to changing needs or new developments in the community.

Focus Area #1 — Donor Development
Promote charitable giving by providing consistent engagement with donors through implementing planned giving initiatives, annual and legacy giving, and funding within and outside of Bay and Arenac counties to support initiatives led by the Foundation.

Focus Area #2 — Community Initiatives
Serve in a leadership capacity to implement mission related investments (MRI) or initiatives that address community needs identified by BACF, such as providing assistance to residents seeking postsecondary education, encouraging the growth of donor and first generation sponsored scholarships, developing youth through the Youth Advisory Committee, promoting access to water resources and the Saginaw Bay, and supporting Bay County Road Map to the Future.

Focus Area #3 — Grantmaker
Award grants consistent with BACF initiatives and donor wishes in the established community investment sectors with emphasis on programs which improve employment opportunities and the economy through education, help break the cycle of poverty, create more access to the Saginaw Bay, and enhance the local environment.

Focus Area #4 — Knowledge Broker and Collaborator
Serve as a coalition builder, convener, and knowledge resource to provide information or lead collaborative efforts that enhance the quality of life in Bay and Arenac counties.

Focus Area #5 — Administration
Provide sound Foundation operations and timely reporting to ensure ethical and transparent communication of Foundation processes.
Consolidated Statement of Financial Position 2017
Year ended December 31, 2017

**ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$824,116</td>
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<tr>
<td>Unconditional promises to give</td>
<td></td>
</tr>
<tr>
<td>Current</td>
<td>$335,175</td>
</tr>
<tr>
<td>Restricted to long-term purposes</td>
<td>$76,419</td>
</tr>
<tr>
<td>Investments</td>
<td>$39,283,050</td>
</tr>
<tr>
<td>Cash surrender value of life insurance policies</td>
<td>$56,543</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>$25,342</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>$1,529,142</td>
</tr>
<tr>
<td>Nature conservatory</td>
<td>$279,900</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$42,409,687</strong></td>
</tr>
</tbody>
</table>

**LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and accounts payable</td>
<td>$54,787</td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>$31,236</td>
</tr>
<tr>
<td>Obligations for agency endowments</td>
<td>$1,957,338</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$2,043,361</strong></td>
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**NET ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Foundation net assets</td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$36,265,445</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>$2,686,981</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>$1,413,900</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$40,366,326</strong></td>
</tr>
</tbody>
</table>

**TOTAL LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$42,409,687</strong></td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these consolidated financial statements. Audited financial statements and IRS form 990 for the Bay Area Community Foundation are available for inspection at the Foundation’s website, [www.bayfoundation.org](http://www.bayfoundation.org). Independent auditors: Rehman Robson — Certified Public Accountants.
Business Sponsors

1st State Bank  
Absolute! Building Maintenance  
Andrews Hooper Pavlik PLC  
Catholic Federal Credit Union  
Chemical Bank  
Consumers Energy  
DoubleTree Hotel Bay City - Riverfront  
Dow  
Fabiano Brothers  
Gambrell Milster and Associates  
Huntington Bank  
Independent Bank  
Kerkau Manufacturing  
Labadie Auto Company  
LiUNA — Local 1098  
McLaren Bay Region  
Merrill Lynch — The Iles Schropp Group  
Michigan Sugar Company  
Netsource One  
Rowleys Wholesale  
SC Johnson — A Family Company  
Spence Brothers  
Stevens Worldwide Van Lines  
Thumb Bank & Trust  
Tri-Star Trust Bank  
Uptown Bay City — Shaheen Development  
Warner Norcross + Judd  
Weinlander Fitzhugh  
York Repair, Inc.