Mission
The mission of the Bay Area Community Foundation is to fulfill a wide array of donors’ charitable wishes throughout Bay and Arenac Counties by building permanent endowment funds and serving as a leader for community improvement through effective grantmaking and collaboration.

Vision
The Bay Area Community Foundation will be the Bay Area’s leading philanthropic resource to improve the overall quality of life throughout our community.

BACF Staff
Eileen A. Curtis – President & CEO
Sue Jensen – Finance Director
Lisa Bourdon-Krause – Donor Relations Officer
Renee Aumock – Senior Program Officer
Joni King – Program Officer
Kirsten McIlvenna – Program Officer
Kacie Hugo – Administrative Associate
Dear Friends and Supporters,

Because of the commitment and dedication of you and donors like you, the Bay Area Community Foundation exists to make good things happen in Bay and Arenac Counties. Since 1982, your generosity has ensured that we are Here For Good.

In 2016, the Bay Area Community Foundation invested more than $1.7 million in our area. Over 320 grants were awarded to local nonprofits, totaling more than $1.16 million.

Your contributions have improved the quality of life in Bay and Arenac Counties in 2016 by:

- Leading a comprehensive effort to build STEM (science, technology, engineering & math) strength across the Great Lakes Bay Region as a means of powering community prosperity
- Assisting middle school students as they learn to design, 3-D print and assemble prosthetic hands for children in need
- Celebrating and thanking local veteran groups for their service to our country by providing an enjoyable day of fishing and camaraderie
- Fostering a love of the outdoors through the creation of several new conservation and nature education programs in local schools and recreation areas
- Enhancing personal safety of local law enforcement officers with improved protection gear
- Purchasing diapers, wipes, new layettes and baby supplies for families in need
- Offering specialized training opportunities for those who care for people with dementia
- Promoting fine and performing arts in Bay and Arenac Counties — mural projects, performances, art classes and camps, theater equipment improvements, just to name a few
- Upgrading amenities at local parks throughout the area
- Outfitting low-income children with new clothes and shoes as they embark on a new school year

Talk about making good things happen—you’ve provided over 320 grants, each with a goal of making our community a better place! Additionally, 440 scholarships totaling $542,323 were awarded to local students in 2016.

Thank you for your commitment to our community. We stand ready to help you fulfill your charitable wishes. Because of you, the Bay Area Community Foundation is...

Sincerely,

Eileen A. Curtis
President & CEO

Richard Milster
2016 Chair

Here For Good.

For good. For ever.
Guiding Focus: 2016 - 2018

BACF’s Guiding Focus is designed to achieve the Foundation's mission to fulfill donor wishes, build endowment funds, and serve as a leader in Bay and Arenac Counties. The Guiding Focus is intended to provide flexibility to respond to changing needs or new developments in the community.

Focus Area #1 — Donor Development
Promote charitable giving by providing consistent engagement with donors through implementing planned giving initiatives, annual and legacy giving, and funding within and outside of Bay and Arenac Counties to support initiatives led by the Foundation.

Focus Area #2 — Community Initiatives
Serve in a leadership capacity to implement mission related investments (MRI) or initiatives that address community needs identified by BACF, such as providing assistance to residents seeking postsecondary education, encouraging the growth of donor and first generation sponsored scholarships, developing youth through the Youth Advisory Committee, promoting access to water resources and the Saginaw Bay, and supporting Bay County Road Map to the Future.

Focus Area #3 — Grantmaker
Award grants consistent with BACF initiatives and donor wishes in the established community investment sectors with emphasis on programs which improve employment opportunities and the economy through education, assisting to break the cycle of poverty, supporting activities that create more access to the Saginaw Bay, and enhancing the local environment.

Focus Area #4 — Knowledge Broker and Collaborator
Serve as a coalition builder, convener, and knowledge resource to provide information or lead collaborative efforts that enhance the quality of life in Bay and Arenac Counties.

Focus Area #5 — Administration
Provide sound Foundation operations and timely reporting to ensure ethical and transparent communication of Foundation processes.
## Consolidated Statement of Financial Position 2016

**Year Ended December 31, 2016**

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$852,849</td>
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<tr>
<td>Unconditional promises to give</td>
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</tr>
<tr>
<td>Current</td>
<td>$353,824</td>
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<tr>
<td>Restricted to long-term purposes</td>
<td>$786</td>
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<tr>
<td>Investments</td>
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<td>Cash surrender value of life insurance policies</td>
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<td>Prepaid expenses and other assets</td>
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<td>Property and equipment, net</td>
<td>$1,605,927</td>
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<tr>
<td>Nature conservatory</td>
<td>$279,900</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$38,201,619</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
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<tr>
<td>Accrued liabilities</td>
<td>$20,414</td>
</tr>
<tr>
<td>Obligations for agency endowments</td>
<td>$1,682,690</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>$1,743,267</strong></td>
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### NET ASSETS

<table>
<thead>
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<th>Description</th>
<th>Amount</th>
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<td>Foundation net assets</td>
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<tr>
<td>Unrestricted</td>
<td>$32,698,641</td>
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<tr>
<td>Temporarily restricted</td>
<td>$2,345,811</td>
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<tr>
<td>Permanently restricted</td>
<td>$1,413,900</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>$36,458,352</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>$38,201,619</strong></td>
</tr>
</tbody>
</table>

The accompanying notes are an integral part of these consolidated financial statements. Audited financial statements and IRS form 990 for the Bay Area Community Foundation are available for inspection at the Foundation’s office, 1000 Adams Street, Suite 200, Bay City, Michigan 48708, and online at [www.bayfoundation.org](http://www.bayfoundation.org). Independent auditors: Rehman Robson — Certified Public Accountants.

“As the saying goes: ‘We stand on the shoulders of those who came before us.’ Leaving a legacy to your community will last forever — and that is what an endowment fund does.”

Cathy Washabaugh - Bay Area Community Foundation Board of Trustees
Post-secondary education is essential to the economic wellbeing and growth of our region. To help prepare residents of the Great Lakes Bay Region for the future, the Bay Area Community Foundation offers two initiatives to assist community residents in pursuing education beyond high school: the Bay Commitment First Generation Scholarship Program and the Great Lakes Bay College & Career Resource Center. Both of these entities work to increase college awareness and student readiness and success by providing information, mentoring, and needed resources such as financial support through scholarships.

Since its inception through 2016, the Bay Commitment First Generation Scholarship has awarded $1.8 million to first generation college students in addition to the hundreds of thousands of dollars in donor sponsored scholarships awarded each year (over $2.2 million since 2006). From 2011 to 2016, the Great Lakes Bay College & Career Resource Center’s outreach and advising programs have been offered to thousands of individuals looking to further their education or career.

Continuing education benefits the person, the vibrancy of the area’s economy, and the quality of life for all members of the community. Postsecondary education is a necessity, not a luxury. Help Grow Our Community by Degrees!

Great Lakes Bay College & Career Resource Center

Grants & Scholarships

In 2016, the Bay Area Community Foundation invested more than $1.71 million in Bay and Arenac Counties. More than 320 grants were awarded to area nonprofits totaling $1.16 million. Additionally, 440 scholarships representing $542,323 were committed to postsecondary education.
2016 Grantees

**Arts & Culture**
- Arenac County Historical Society
- Bay Area Chamber of Commerce Foundation
- Bay Arts Council
- Bay City Players
- Bay County Historical Society
- Delta College Foundation
- Do-All, Inc.
- Great Lakes Bay Foundation International Space Monkey Alliance
- John Glenn High School
- Midland Center For the Arts
- Northeast Michigan Arts Council
- Saginaw River Marine Historical Society
- Saginaw Valley GLBT Group Inc.
- Saginaw Valley Ship Museum
- State Theatre of Bay City
- Studio 23

**Community Initiatives**
- Arenac Heritage Route Authority
- Bay Area Chamber of Commerce Foundation
- Bay City City Hall Maintenance and Restoration
- Bay City Department of Public Safety
- Bay City Downtown Management Board and Development Authority
- Bay County Habitat For Humanity
- Bay County Vietnam Veterans Monument Committee
- Bay Veterans Foundation
- City of Bay City
- Community Foundation for Northeast Michigan
- First Presbyterian Church
- Friends of the Pere Marquette Depot
- Nate & Mary Ida Doan Santa House
- Playscape for Imagination Station
- St. Catherine of Siena
- United Way of Bay County
- Weinlander Fitzhugh Foundation
- Westminster Presbyterian Church

**Education & Youth**
- All Saints Central High School
- Arenac County Agricultural Society
- Au Gres-Sims School District
- Au Gres-Sims Elementary School
- Bangor Township Schools
- Bay Arenac Intermediate School District
- Bay City Aquatics Club
- Bay City Central High School
- Bay City Public Schools

**Environment**
- Bay City Central High School
- Bay City Western Middle School
- BaySail
- Carroll Park
- Chippewa Nature Center
- Dow Bay Area Family Y
- Friends of Bay City State Recreation Area
- Heart of the Lakes Center for Land Conservation
- Little Forks Conservancy, Inc.
- Pinconning Area Schools
- Saginaw Basin Land Conservancy

**Health & Wellness**
- American Red Cross
- ARC Arenac Area
- Dow Bay Area Family YMCA
- Bay County Child & Senior Citizen Center
- Boys & Girls Clubs of Great Lakes Bay Region
- CAN Council Great Lakes Bay Region
- Children's Dyslexia Center, Bay City
- City of Bay City - Public Safety Department Community United Methodist Church
- Delta College Foundation
- Dictionary Project
- Dow Bay Area Family Y
- Great Lakes Bay Foundation
- John Glenn High School
- Junior Achievement of North Central Michigan
- Kolb Elementary School
- Literacy Council of Bay County
- Mackensen Elementary
- Mayor's Scholarship Fund
- McAlear Sawden Elementary
- Michigan 4-H Foundation
- Michigan Technological University
- Michigan Wildlife Habitat Foundation
- Midland Section American Chemical Society
- Pinconning Area Schools
- Pinconning High School
- Pinconning United Methodist Church
- Rotary Club of Bay City Foundation
- Saginaw Valley State University
- Saginaw Valley State University Foundation
- Standish-Sterling Community Schools
- Standish-Sterling Middle School
- State Theatre of Bay City
- Sterling Area Health Center
- Underground Railroad, Inc.
- Washington Elementary School

**Human Services**
- 211 of Northeast Michigan
- Bay Area Women's Center
- Bay County Department of Health and Human Services
- Bay County Emergency Food Pantry Network
- Bay County Habitat for Humanity
- Bay County Library System
- Big Brothers Big Sisters of the Great Lakes Bay Region
- Blessings in a Backpack
- CAN Council Great Lakes Bay Region
- Bay County
- Community Home Solutions
- Disability Services Resource Center
- Do-All, Inc.
- First Presbyterian Church - Bay City
- Good News Ministries Lutheran Church
- Good Samaritan Rescue Mission of Bay City
- Injured Soldiers, Inc.
- Kids Against Hunger
- McLaren Bay Medical Foundation
- MPA Group
- New Dimensions
- One Hundred Club of Bay County
- Pinconning Area Emergency Food Pantry
- Pinconning United Methodist Church
- Public Safety Technology
- Saginaw Valley GLBT Group Inc.

**Recreation**
- All Saints Central High School
- Arenac Community Fund
- Bangor Central Elementary
- Bangor Lincoln Elementary School
- Bay Area Family Y
- Bay Arenac Behavioral Health Authority
- Bay City Rowing Club
- Bay City State Recreation Area Spray Park
- Bay City Western High School
- Bay Community Tennis Association
- Bay County Speedskating Club
- Baysail
- Camp Fish Tales
- City of Au Gres
- City of Bay City
- County of Bay
- Dance Rage, Inc.
- Deep River Township
- Dow Bay Area Family Y
- Essexville-Hampton Public Schools
- Faith Lutheran School
- Friends of Bay City State Recreation Area
- Greater Saginaw Amateur Hockey Association
- Humane Society of Bay County
- Muscular Dystrophy Association
- myTeam Triumph
- Nate & Mary Ida Doan Santa House
- Nate Doan Park
- Pinconning Bandshell
- Playscape for Imagination Station
- Rifle River Rangers 4-H Club
- Saginaw Bay Community Sailing Association
- Special Olympics Michigan Area 9
- Standish-Sterling Community Schools
- Underground Railroad, Inc.
- Washington Elementary School
- YWCA Great Lakes Bay Region
The following cumulative recognition levels have been established to honor our generous supporters. Contributions represent those made to the Bay Area Community Foundation through December 31, 2016.
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Jon and Kathy Staudacher
Studio 23/The Arts Center
Larry Studley
John and Muriel Taylor
Rev. Andreas and Tracy Teich
Tri-City Chapter MTA
Township of Portsmouth
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Wal-Mart Foundation
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Nan Wells
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Wings of Mercy East Michigan
Wirt Stone Dock

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Auburn Jaycees
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Bay City Bowling Association
Bay City Downtown Management Board and Development Authority
Bay City Education Association
Bay City Garden Club
Bay City Noon Optimist Club
Bay County Dental Auxiliary
Bay County Home Builders Association
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Bay Area Financial
Bay Area Runners Club
Bay Area USBC Association
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Bay City Civican Club
Bay City Education Association
Bay City Public Schools
Bay Eye Care Center P.C.
Bay Valley Oil Co.
BaySail
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Lori Christensen
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Mark Delestowicz
“Go out into the world and do good until there is too much good in the world.”
— Larry H. Miller
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